



**Definition**

OSP = Osotspa Public Company Limited

**Subsidiaries**

OB	= Osotspa Beverage Co., Ltd.	SGA	= Siam Glass Ayutthaya Co., Ltd.	SGL	= Siam Glass Industry Co., Ltd.
GVL	= Greenville Co., Ltd.	SSB	= SSB Enterprise Co., Ltd.	SCL	= Siam Cullet Co., Ltd.
INV	= Osotspa Innovation Center Co., Ltd.	OLH	= Osotspa Loi Hein Company Limited	OEN	= Osotspa Enterprise Co., Ltd.
FWB	= Flash Power do Brasil Ltda.	OSPUS	= Osotspa USA Inc.	OENS	= Osotspa Enterprises Singapore Pte. Ltd.
OVT	= Oventure Pte. Ltd.	ABM	= Advanz Beverage Manufacturing Company Limited	AVMO	= Asia Vending Machine Operation Company Limited
O2C	= O2C Co., Ltd.	OCL	= Oyura Co., Ltd.	INVN	= Ignitevina Joint Stock Company (OVJSC) (Previously Osotspa VTA Joint Stock Company)
PTM	= PT. M-150 Indonesia	OPM	= O - Premier Co., Ltd.		

**Associated/JV**

OT	= Osotspa Taisho Co., Ltd.	HOF	= House Osotspa Foods Co., Ltd.	YAMA	= Yamamura International (Thailand) Co., Ltd.
OYB	= Osotspa Yanhee Beverage Company Limited				

**Remarks**

x	= Chairman of the Board of Directors	Ax	= Chairman of the Audit Committee	Rx	= Chairman of the Risk Management Committee
///	= Vice Chairman of the Board of Directors	A	= Member of the Audit Committee	R	= Member of the Risk Management Committee
//	= Independent Director	Ex	= Chairman of the Executive Committee	Nx	= Chairman of the Nomination, Remuneration, Corporate Governance and Sustainable Development Committee
/	= Director	E	= Member of the Executive Committee	N	= Member of the Nomination, Remuneration, Corporate Governance and Sustainable Development Committee
0	= Executive	Ix	= Chairman of the Investment Committee	I	= Member of the Investment Committee

\* Osotspa Dairy Co., Ltd. and Siam Bev Manufacturing Co., Ltd. are currently in the process of liquidation, with Mr. Prathan Chaiprasit serving as the appointed liquidator for both companies.